

Urban Districts

MISSION STATEMENT

The mission of the Urban Districts (Bethesda, Silver Spring, and Wheaton) is to: ensure that each district is maintained in a clean, safe, and attractive manner; promote a strong sense of identity in each district; ensure that each district has adequate infrastructure and the enhanced services required by their higher levels of activity in order to foster a vibrant social and business climate; and ensure long-term economic viability and vitality.

BUDGET OVERVIEW

The total recommended FY05 Operating Budget for the Urban Districts is \$5,360,420, an increase of \$623,720 or 13.2 percent from the FY04 Approved Budget of \$4,736,700. Personnel Costs comprise 36.2 percent of the budget for 13 full-time positions for 51.3 workyears. Operating Expenses account for the remaining 63.8 percent of the FY05 budget.

Not included in the above recommendation is a total of \$85,730 and 3.0 workyears that are charged to Silver Spring Parking District. The funding and workyears for this item are included in the receiving department's budget.

PROGRAM CONTACTS

Contact Natalie Cantor of the Urban Districts at 240.777.8100 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Promotion of Community and Business Activities

This program enhances the quality of life in the Urban Districts and surrounding communities; fosters a strong, vibrant business climate within each Urban District; and creates a positive image and a sense of identity for the Districts. These goals are accomplished through enhanced maintenance activities; sponsorship of community events, including festivals, concerts, and parades; the installation of seasonal banners, unique signs, holiday decorations, and other amenities to give each District a sense of place; and the development and distribution of newsletters, brochures, and other promotional material highlighting the Districts. Each Urban District develops its programs with the active participation of its advisory committee or Urban District Corporation.

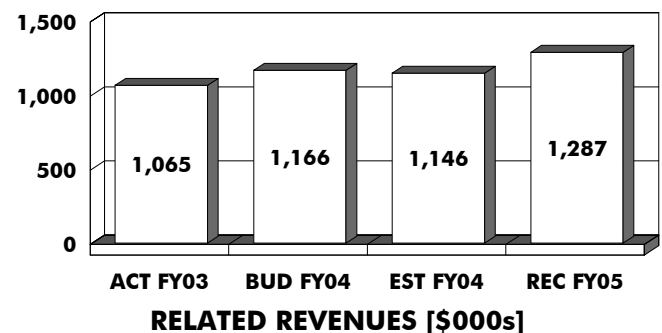
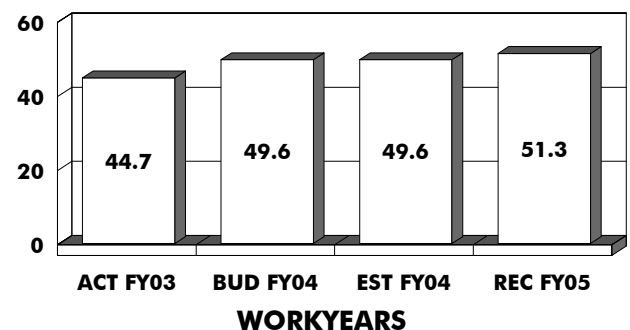
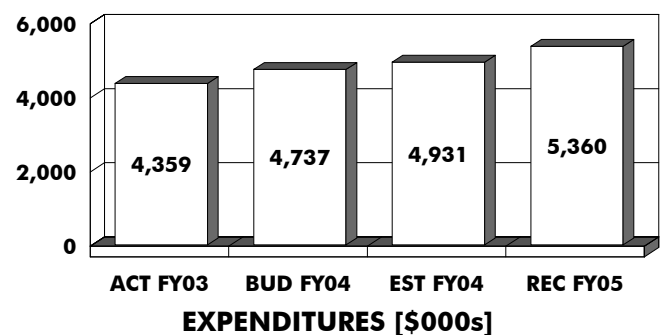
FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	1,091,070	1.3
Enhance: Bethesda Urban Partnership: Enhance Marketing of the Arts and Entertainment District	57,080	0.0

Program Summary

	Expenditures	WYs
Promotion of Community and Business Activities	1,232,900	2.3
Sidewalk Repair	139,420	0.0
Streetscape Maintenance	2,465,790	20.0
Tree Maintenance	107,210	0.0
Enhanced Security	611,040	24.0
Administration	804,060	5.0
Totals	5,360,420	51.3

Trends



Add: Georgia Avenue Beautification	32,630	0.7
Shift: Increase migration of Silver Spring Regional Services Center Legislative Analyst into the Silver Spring Urban District budget	21,880	0.2
Enhance: Increase in Marketing Funds for Wheaton Urban District and Wheaton Redevelopment	3,730	0.0
Decrease Cost: Promotions	-3,000	0.0
Eliminate: Wheaton Winter Crafts Fair	-8,500	0.0
Reduce: Change Wheaton 4th of July Event to Fireworks Only	-20,000	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	58,010	0.1
FY05 CE Recommended	1,232,900	2.3

Sidewalk Repair

This program provides for the removal and replacement of deteriorated concrete and brick walks and curbs in the Urban Districts.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	134,420	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	5,000	0.0
FY05 CE Recommended	139,420	0.0

Streetscape Maintenance

This program provides maintenance of, and improvement to, the streetscape amenities within each Urban District. Various service levels include litter collection up to 16 times a week, semi-annual sidewalk pressure washing, trash receptacle service at least 3 times a week, mowing and snow removal as needed, lighting maintenance, and street sweeping.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	2,191,330	24.9
Increase Cost: Annualization of FY04 Special Appropriation for Clean and Safe Team Positions Upgrade - Silver Spring	134,790	0.0
Increase Cost: Annualization of FY04 Special Appropriation for Clean and Safe Team Positions Upgrade - Wheaton	51,612	0.0
Increase Cost: Supervisor for late night maintenance shift	48,690	0.8
Increase Cost: Evening Maintenance Shift Start-Up Costs	19,980	0.0
Increase Cost: Bethesda Urban District: Streetscape Maintenance	8,580	0.0
Decrease Cost: Streetscape Lighting	-1,000	0.0
Decrease Cost: Elimination of One-Time Items in FY04	-81,400	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	93,208	-5.7

FY05 CE Recommended	2,465,790	20.0
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Tree Maintenance

This program provides pruning, planting, fertilization, necessary spraying, replacement, watering, mulching, and tree base cleaning in the Urban Districts.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	120,940	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	-13,730	0.0
FY05 CE Recommended	107,210	0.0

Enhanced Security

This program provides safeguards against property theft, vandalism, and personal security in the Silver Spring and Wheaton Urban Districts. The goal of the program is to provide an enhanced level of protection and reduce the perception of crime through the use of County and Park Police support as well as the Safe Teams.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	501,380	21.9
Increase Cost: Annualization of FY04 Special Appropriation for Clean and Safe Team Positions Upgrades - Silver Spring	171,550	0.0
Increase Cost: Annualization of FY04 Special Appropriation for Clean and Safe Team Positions Upgrade - Wheaton	53,718	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	-115,608	2.1
FY05 CE Recommended	611,040	24.0

Administration

This program provides staff support for contract administration and clerical services to the Urban District Advisory Committees and for the administration of the Bethesda Urban Partnership (BUP), a private contractor for the Bethesda Urban District. This program also provides for budget preparation and monitoring, payment authorization, and records maintenance.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	697,560	1.5
Increase Cost: Bethesda Urban Partnership: Increase General and Administrative (G&A) Expenses	80,330	0.0
Increase Cost: Salary Difference in Hiring Marketing Manager Position	17,000	0.0
Increase Cost: Employee Parking Permit Fees	10,920	0.0
Shift: Increase migration of Wheaton Urban District Manager from Wheaton Redevelopment		

to Wheaton Urban District	5,580	0.0
Decrease Cost: Elimination of One-Time Items in FY04	-56,820	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	49,490	3.5
FY05 CE Recommended	804,060	5.0

BUDGET SUMMARY

	Actual FY03	Budget FY04	Estimated FY04	Recommended FY05	% Chg Bud/Rec
BETHESDA URBAN DISTRICT					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Bethesda Urban District Personnel Costs	0	0	0	0	—
Operating Expenses	1,649,082	2,019,960	2,019,960	2,031,730	0.6%
Capital Outlay	0	0	0	0	—
Bethesda Urban District Expenditures	1,649,082	2,019,960	2,019,960	2,031,730	0.6%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
REVENUES					
Investment Income: Pooled	1,082	0	0	0	—
Property Tax	376,705	417,430	410,790	437,080	4.7%
Investment Income: Non-Pooled	1,629	0	1,100	0	—
Optional Method Development	124,749	144,700	144,700	144,700	—
Bethesda Urban District Revenues	504,165	562,130	556,590	581,780	3.5%
SILVER SPRING URBAN DISTRICT					
EXPENDITURES					
Salaries and Wages	620,102	779,740	832,590	1,138,510	46.0%
Employee Benefits	108,039	163,170	277,530	188,870	15.8%
Silver Spring Urban District Personnel Costs	728,141	942,910	1,110,120	1,327,380	40.8%
Operating Expenses	1,097,587	886,780	855,200	925,600	4.4%
Capital Outlay	0	0	0	0	—
Silver Spring Urban District Expenditures	1,825,728	1,829,690	1,965,320	2,252,980	23.1%
PERSONNEL					
Full-Time	6	7	7	8	14.3%
Part-Time	0	0	0	0	—
Workyears	30.3	35.6	35.6	36.6	2.8%
REVENUES					
Property Tax	415,010	441,550	436,780	466,530	5.7%
Optional Method Development	65,442	68,500	68,500	132,500	93.4%
Investment Income	11,556	10,000	12,330	30,000	200.0%
Silver Spring Urban District Revenues	492,008	520,050	517,610	629,030	21.0%
WHEATON URBAN DISTRICT					
EXPENDITURES					
Salaries and Wages	410,637	373,110	378,112	515,060	38.0%
Employee Benefits	95,352	70,270	126,038	95,850	36.4%
Wheaton Urban District Personnel Costs	505,989	443,380	504,150	610,910	37.8%
Operating Expenses	377,727	443,670	441,450	464,800	4.8%
Capital Outlay	0	0	0	0	—
Wheaton Urban District Expenditures	883,716	887,050	945,600	1,075,710	21.3%
PERSONNEL					
Full-Time	6	5	5	5	—
Part-Time	0	0	0	0	—

	Actual FY03	Budget FY04	Estimated FY04	Recommended FY05	% Chg Bud/Rec
Workyears	14.4	14.0	14.0	14.7	5.0%
REVENUES					
Property Tax	63,987	73,900	71,560	76,680	3.8%
Investment Income	4,603	10,000	660	0	—
Wheaton Urban District Revenues	68,590	83,900	72,220	76,680	-8.6%
DEPARTMENT TOTALS					
Total Expenditures	4,358,526	4,736,700	4,930,880	5,360,420	13.2%
Total Full-Time Positions	12	12	12	13	8.3%
Total Part-Time Positions	0	0	0	0	—
Total Workyears	44.7	49.6	49.6	51.3	3.4%
Total Revenues	1,064,763	1,166,080	1,146,420	1,287,490	10.4%

FUTURE FISCAL IMPACTS

Title	CE REC. FY05	FY06	FY07	(S000's) FY08	FY09	FY10
This table is intended to present significant future fiscal impacts of the department's programs.						
BETHESDA URBAN DISTRICT						
Expenditures						
FY05 Recommended	2,032	2,032	2,032	2,032	2,032	2,032
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY05	0	-5	-5	-5	-5	-5
Items recommended for one-time funding in FY05, including furniture and buildout costs related to the Arts and Entertainment District Marketing Program, will be eliminated from the base in the outyears.						
Subtotal Expenditures	2,032	2,027	2,027	2,027	2,027	2,027
SILVER SPRING URBAN DISTRICT						
Expenditures						
FY05 Recommended	2,253	2,253	2,253	2,253	2,253	2,253
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Approved in FY05	0	11	11	11	11	11
Elimination of One-Time Items Approved in FY05	0	-20	-20	-20	-20	-20
Items recommended for one-time funding in FY05, including start-up costs associated with the evening maintenance shift, will be eliminated from the base in the outyears.						
Labor Contracts	0	26	54	59	59	59
These figures represent the annualization of FY05 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY06 and beyond.						
Silver Spring Civic Building	0	95	189	189	189	189
Operating budget impact for Program-Staff						
Silver Spring Civic Building	0	5	10	10	10	10
Operating budget impact for Program-Other						
Silver Spring Redevelopment Pgm	0	30	30	30	30	30
Operating budget impact for Program-Staff						
Silver Spring Redevelopment Program	0	29	29	29	29	29
Operating budget impact for maintenance.						
Subtotal Expenditures	2,253	2,429	2,556	2,561	2,561	2,561
WHEATON URBAN DISTRICT						
Expenditures						
FY05 Recommended	1,076	1,076	1,076	1,076	1,076	1,076
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY05	0	-5	-5	-5	-5	-5
Items recommended for one-time funding in FY05, including the purchase of trash cans associated with the Georgia Avenue Beautification project, will be eliminated from the base in the outyears.						
Labor Contracts	0	14	29	32	32	32
These figures represent the annualization of FY05 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY06 and beyond.						
Wheaton Redevelopment Program	0	0	0	16	31	40
Operating budget impact for Program-Staff						
Subtotal Expenditures	1,076	1,084	1,099	1,118	1,133	1,142

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN			BETHESDA URBAN DISTRICT					
FISCAL PROJECTIONS	FY04 APPROVED	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS								
Property Tax Rate: Real Property	0.016	0.016	0.016	0.016	0.016	0.016	0.016	0.016
Assessable Base: Real Property (000)	2,077,800	2,070,900	2,269,300	2,543,300	2,831,400	3,106,200	3,268,300	3,399,000
Property Tax Collection Factor: Real Property	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%
Property Tax Rate: Personal Property	0.040	0.040	0.040	0.040	0.040	0.040	0.040	0.040
Assessable Base: Personal Property (000)	226,500	211,900	197,800	201,600	206,200	211,800	218,500	226,400
Property Tax Collection Factor: Personal Property	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%
Indirect Cost Rate	13.15%	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.4%	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	108,870	88,200	26,560	52,710	52,850	52,230	51,370	51,640
REVENUES								
Taxes	417,430	410,790	437,080	482,240	529,930	575,900	604,300	628,150
Charges For Services	144,700	144,700	144,700	148,030	151,580	155,370	159,100	162,760
Subtotal Revenues	562,130	556,590	581,780	630,270	681,510	731,270	763,400	790,910
INTERFUND TRANSFERS (Net Non-CIP)								
Transfers From The General Fund	29,100	29,100	29,100	29,100	29,100	29,100	29,100	29,100
To Baseline Services	29,100	29,100	29,100	29,100	29,100	29,100	29,100	29,100
Transfers From Special Fds: Non-Tax + ISF	1,372,630	1,372,630	1,447,000	1,368,000	1,316,000	1,266,000	1,235,000	1,208,000
From Bethesda Parking District	1,372,630	1,372,630	1,447,000	1,368,000	1,316,000	1,266,000	1,235,000	1,208,000
TOTAL RESOURCES	2,072,730	2,046,520	2,084,440	2,080,080	2,079,460	2,078,600	2,078,870	2,079,650
PSP OPER. BUDGET APPROP/ EXP'S.								
Operating Budget	(2,019,960)	(2,019,960)	(2,031,730)	(2,031,730)	(2,031,730)	(2,031,730)	(2,031,730)	(2,031,730)
Annualizations and One-Time	n/a	n/a	n/a	4,500	4,500	4,500	4,500	4,500
Subtotal PSP Oper Budget Approp / Exp's	(2,019,960)	(2,019,960)	(2,031,730)	(2,027,230)	(2,027,230)	(2,027,230)	(2,027,230)	(2,027,230)
TOTAL USE OF RESOURCES	(2,019,960)	(2,019,960)	(2,031,730)	(2,027,230)	(2,027,230)	(2,027,230)	(2,027,230)	(2,027,230)
YEAR END FUND BALANCE	52,770	26,560	52,710	52,850	52,230	51,370	51,640	52,420
END-OF-YEAR RESERVES AS A								
PERCENT OF RESOURCES	2.5%	1.3%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%

Assumptions:

1. Transfers from the Bethesda Parking District are adjusted annually to fund the approved service program and to maintain an ending fund balance of approximately 2.5 percent of resources.
2. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY06-10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regualtions, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
3. Section 68A-4 of the County Code requires: a) that the proceeds from either the Urban District tax or parking fee transfer must not be greater than 90 percent of their combined total; and b) that the transfer from the Parking District not exceed the number of parking spaces in the Urban District times the number of enforcement hours per year times 20 cents.

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN				SILVER SPRING URBAN DISTRICT				
FISCAL PROJECTIONS	FY04 APPROVED	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS								
Property Tax Rate: Real Property	0.030	0.030	0.030	0.030	0.030	0.030	0.030	0.030
Assessable Base: Real Property (000)	1,235,900	1,211,400	1,327,500	1,487,800	1,656,300	1,817,000	1,911,800	1,988,300
Property Tax Collection Factor: Real Property	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%
Property Tax Rate: Personal Property	0.075	0.075	0.075	0.075	0.075	0.075	0.075	0.075
Assessable Base: Personal Property (000)	101,000	104,600	97,600	99,500	101,800	104,500	107,800	111,700
Property Tax Collection Factor: Personal Property	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%
Indirect Cost Rate	13.15%	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.4%	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	18,080	161,850	230,280	57,220	61,720	62,640	62,320	62,120
REVENUES								
Taxes	441,550	436,780	466,530	515,820	567,860	617,840	648,550	674,200
Charges For Services	68,500	68,500	132,500	135,550	138,800	142,270	145,680	149,030
Miscellaneous	10,000	12,330	30,000	50,000	70,000	90,000	110,000	120,000
Subtotal Revenues	520,050	517,610	629,030	701,370	776,660	850,110	904,230	943,230
INTERFUND TRANSFERS (Net Non-CIP)	1,339,410	1,516,140	1,450,890	1,732,200	1,681,210	1,611,500	1,557,500	1,520,500
Transfers To The General Fund	(123,990)	(123,990)	(190,080)	(193,770)	(197,760)	(198,470)	(198,470)	(198,470)
Indirect Costs	(123,990)	(123,990)	(190,080)	(193,770)	(197,760)	(198,470)	(198,470)	(198,470)
Transfers To Special Fds: Non-Tax + ISF	(27,400)	(27,400)	0	0	0	0	0	0
To Motor Pool NDA	(27,400)	(27,400)	0	0	0	0	0	0
Transfers From The General Fund	940,800	940,800	241,630	241,630	241,630	241,630	241,630	241,630
To Baseline Services	38,000	38,000	241,630	241,630	241,630	241,630	241,630	241,630
To Non-Baseline Services	902,800	902,800	0	0	0	0	0	0
Transfers From Special Fds: Non-Tax + ISF	550,000	726,730	1,399,340	1,684,340	1,637,340	1,568,340	1,514,340	1,477,340
From Parking District Funds	550,000	726,730	1,399,340	1,684,340	1,637,340	1,568,340	1,514,340	1,477,340
TOTAL RESOURCES	1,877,540	2,195,600	2,310,200	2,490,790	2,519,590	2,524,250	2,524,050	2,525,850
PSP OPER. BUDGET APPROP/ EXP'S.								
Operating Budget	(1,829,690)	(1,965,320)	(2,252,980)	(2,252,980)	(2,252,980)	(2,252,980)	(2,252,980)	(2,252,980)
Labor Agreement	n/a	n/a	0	(25,740)	(53,620)	(58,600)	(58,600)	(58,600)
Annualizations and One-Time	n/a	n/a	n/a	8,650	8,650	8,650	8,650	8,650
FFI Civic Building and Redevelopment	n/a	n/a	n/a	(159,000)	(159,000)	(159,000)	(159,000)	(159,000)
Subtotal PSP Oper Budget Approp / Exp's	(1,829,690)	(1,965,320)	(2,252,980)	(2,429,070)	(2,456,950)	(2,461,930)	(2,461,930)	(2,461,930)
TOTAL USE OF RESOURCES	(1,829,690)	(1,965,320)	(2,252,980)	(2,429,070)	(2,456,950)	(2,461,930)	(2,461,930)	(2,461,930)
YEAR END FUND BALANCE	47,850	230,280	57,220	61,720	62,640	62,320	62,120	63,920
END-OF-YEAR RESERVES AS A								
PERCENT OF RESOURCES	2.5%	10.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%

Assumptions:

1. Transfers from the Silver Spring Parking District are adjusted annually to fund the approved service program and to maintain an ending fund balance of approximately 2.5 percent of resources.
2. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY06-10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
3. Section 68A-4 of the County Code requires: a) that the proceeds from either the Urban District tax or parking fee transfer must not be greater than 90 percent of their combined total; and b) that the transfer from the Parking District not exceed the number of parking spaces in the Urban District times the number of enforcement hours per year times 20 cents.

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN

WHEATON URBAN DISTRICT

FISCAL PROJECTIONS	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real Property	0.020	0.020	0.020	0.020	0.020	0.020	0.020
Assessable Base: Real Property (000)	305,300	334,600	375,000	417,500	458,000	481,900	501,200
Property Tax Collection Factor: Real Property	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%
Property Tax Rate: Personal Property	0.050	0.050	0.050	0.050	0.050	0.050	0.050
Assessable Base: Personal Property (000)	22,500	21,000	21,400	21,900	22,500	23,200	24,000
Property Tax Collection Factor: Personal Property	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%
Indirect Cost Rate	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	55,430	11,310	28,290	28,060	28,370	28,980	29,680
REVENUES							
Taxes	71,560	76,680	84,930	93,640	102,010	107,100	111,330
Miscellaneous	660	0	0	0	0	0	0
Subtotal Revenues	72,220	76,680	84,930	93,640	102,010	107,100	111,330
INTERFUND TRANSFERS (Net Non-CIP)	829,260	1,016,010	999,020	1,005,870	1,016,490	1,026,490	1,030,490
Transfers To The General Fund	(58,300)	(87,480)	(89,470)	(91,620)	(92,000)	(92,000)	(92,000)
Indirect Costs	(58,300)	(87,480)	(89,470)	(91,620)	(92,000)	(92,000)	(92,000)
Transfers From The General Fund	131,490	131,490	131,490	131,490	131,490	131,490	131,490
To Baseline Services	76,090	76,090	76,090	76,090	76,090	76,090	76,090
To Non-Baseline Services	55,400	55,400	55,400	55,400	55,400	55,400	55,400
Transfers From Special Fds: Non-Tax + ISF	756,070	972,000	957,000	966,000	977,000	987,000	991,000
From Parking District Fees	756,070	972,000	957,000	966,000	977,000	987,000	991,000
TOTAL RESOURCES	956,910	1,104,000	1,112,240	1,127,570	1,146,870	1,162,570	1,171,500
PSP OPER. BUDGET APPROP/ EXPS.							
Operating Budget	(945,600)	(1,075,710)	(1,075,710)	(1,075,710)	(1,075,710)	(1,075,710)	(1,075,710)
Debt Service: GO Bonds	0	0	0	0	0	0	0
Debt Service: Other (Non-Tax Funds only)	0	0	0	0	0	0	0
Labor Agreement	n/a	0	(13,870)	(28,890)	(31,580)	(31,580)	(31,580)
Annualizations and One-Time	n/a	n/a	5,400	5,400	5,400	5,400	5,400
FFI Wheaton Redevelopment Program	n/a	n/a	0	0	(16,000)	(31,000)	(40,000)
Subtotal PSP Oper Budget Approp / Exp's	(945,600)	(1,075,710)	(1,084,180)	(1,099,200)	(1,117,890)	(1,132,890)	(1,141,890)
OTHER CLAIMS ON FUND BALANCE	0	0	0	0	0	0	0
TOTAL USE OF RESOURCES	(945,600)	(1,075,710)	(1,084,180)	(1,099,200)	(1,117,890)	(1,132,890)	(1,141,890)
YEAR END FUND BALANCE	11,310	28,290	28,060	28,370	28,980	29,680	29,610
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	1.2%	2.6%	2.5%	2.5%	2.5%	2.6%	2.5%

Assumptions:

1. Transfers from the Wheaton Parking District are adjusted annually to fund the approved service program and to maintain an ending fund balance of approximately 2.5 percent of resources.
2. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY06-10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
3. Section 68A-4 of the County Code requires: a) that the proceeds from either the Urban District tax or parking fee transfer must not be greater than 90 percent of their combined total; and b) that the transfer from the Parking District not exceed the number of parking spaces in the Urban District times the number of enforcement hours per year times 20 cents.

URBAN DISTRICTS

PROGRAM:

Streetscape Maintenance

PROGRAM ELEMENT:
PROGRAM MISSION:

To ensure that the public facilities and infrastructure comprising the streetscape in the County's three Urban Districts are clean, attractive, functional, and hazard-free through the provision of timely, reliable, and effective maintenance services

COMMUNITY OUTCOMES SUPPORTED:

- Ensure the safety of citizens
- Foster thriving, attractive urban districts
- Encourage a prosperous, hospitable business climate

PROGRAM MEASURES
**FY01
ACTUAL**
**FY02
ACTUAL**
**FY03
ACTUAL**
**FY04
BUDGET**
**FY05
CE REC**
Outcomes/Results:

Percentage of urban district blocks with severe litter problems	NA	NA	^a 5	^a 4	4
Percentage of non-standard lamp posts and lighting fixtures with severe maintenance problems	NA	NA	^a 0	^a 0	0
Percentage of landscaped areas with severe maintenance problems	NA	NA	^a 3	^a 1	1
Percentage of street furniture items ^b with maintenance problems	NA	NA	^a 0	^a 0	0

Service Quality:

Average time needed to repair a non-standard lighting fixture (days)	NA	2	2	2	2
Mowing frequency for landscaped areas (mowings per year)	NA	24	24	24	24
Average time to resolve a streetscape maintenance complaint (hours)	NA	48	48	48	48

Efficiency:

Cost per curb-mile swept (\$)	NA	13.00	13.00	13.00	13.00
Cost per trash receptacle maintained (\$)	NA	2.17	2.17	2.17	2.17
Cost per square yard of planted/landscaped area maintained (\$)	NA	8.55	9.44	9.44	9.44

Workload/Outputs:

Number of trash receptacles maintained	NA	393	393	393	393
Square yards of planted/landscaped areas maintained	NA	12,065	12,065	10,660	12,297
Miles of curb swept	NA	9,984	9,984	9,984	9,984
Number of non-standard lighting fixtures maintained	NA	NA	^a 968	^a 968	968
Number of pieces of street furniture maintained ^b	NA	665	665	665	665

Inputs:

Expenditures (\$000)	2,082	1,902	1,887	2,226	2,235
Workyears - County employees	17.3	22.9	24.6	24.9	25.3
Workyears - Bethesda Urban Partnership (contractor)	6.0	6.0	6.0	6.0	6.0

Notes:

^aThese are actual results assessed through the use of trained observer ratings of streetscape conditions in each of the urban districts, using a procedure developed by student interns from Worcester Polytechnic Institute of Worcester, Massachusetts.

^bStreet furniture includes items such as trash receptacles, bike racks, benches, planters, and bollards.

EXPLANATION:

This program is responsible for maintaining the public streetscape amenities provided within the Urban Districts that have been designated in Bethesda, Silver Spring, and Wheaton. The Bethesda Urban District consists of 300 acres and includes 59 blocks. The Silver Spring Urban District is 360 acres and contains 56 blocks. The Wheaton Urban District consists of 68 acres and 22 blocks. Streetscape maintenance activities supported by this program include regular street sweeping, litter pickup, emptying of trash receptacles, sidewalk pressure washing, graffiti control, snow removal, maintenance of non-standard lighting fixtures (standard streetlights are maintained by the Department of Public Works and Transportation), cleaning and upkeep of median strips, painting and repair of street furniture, and mowing and upkeep of planted/landscaped areas within the Urban Districts. Streetscape maintenance is performed by County employees from the Urban Districts and the Department of Public Works and Transportation, as well as contract employees from the Bethesda Urban Partnership and other private contractors.

PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: Bethesda Urban Partnership, Department of Public Works and Transportation.

MAJOR RELATED PLANS AND GUIDELINES: